

2022

INTERIM RESULTS FOR THE SIX MONTHS ENDED 31 AUGUST 2022

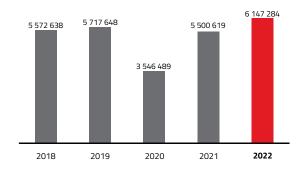
GROUP OPERATIONS



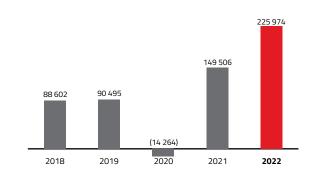
CONSOLIDATED FINANCIAL HIGHLIGHTS

| | | Change % | Unaudited 6 months 31 August 2022 | Unaudited 6 months 31 August 2021 | Audited 12 months 28 February 2022 |
|---------------------------------------|---------|-------------|--|--|---|
| Total assets | (R'000) | 25 | 4 398 478 | 3 532 643 | 3 778 740 |
| Cash resources | (R'000) | (6) | 601 817 | 640 232 | 817 739 |
| Net asset value per share | (cents) | 21 | 1 564 | 1 292 | 1 484 |
| Revenue | (R'000) | 12 | 6 147 284 | 5 500 619 | 11 167 798 |
| Operating profit | (R'000) | 45 | 372 291 | 256 124 | 606 146 |
| Total profit and comprehensive income | (R'000) | 51 | 225 974 | 149 506 | 374 887 |
| Earnings per share | (cents) | 51 | 302 | 200 | 501 |
| Headline earnings per share | (cents) | 51 | 302 | 200 | 501 |
| Dividend per share | | | | | |
| – paid June 2021 | (cents) | | 125 | | |
| – paid December 2021 | (cents) | | 110 | | |
| – paid June 2022 | (cents) | | 225 | | |
| – payable December 2022 | (cents) | | 168 | | |

REVENUE FOR THE SIX MONTHS ENDED 31 AUGUST (R'000)



TOTAL PROFIT AND COMPREHENSIVE INCOME FOR THE SIX MONTHS ENDED 31 AUGUST (R'000)



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 31 AUGUST 2022

| | Unaudited 31 August 2022 R'000 | Unaudited 31 August 2021 R'000 | Audited 28 February 2022 R'000 |
|------------------------------|---|---|---|
| ASSETS | | | |
| Non-current assets | | | |
| Plant and equipment | 96 794 | 62 713 | 67 432 |
| Right-of-use assets | 512 702 | 536 251 | 450 565 |
| Car hire fleet vehicles | 955 317 | 556 190 | 828 375 |
| Goodwill | 57 296 | 57 296 | 57 296 |
| Insurance receivable | 59 514 | 41 788 | 44 631 |
| Deferred taxation | 87 317 | 71 257 | 84 854 |
| | 1 768 940 | 1 325 495 | 1 533 153 |
| Current assets | | | |
| Inventories | 1 634 402 | 1 258 509 | 1 150 218 |
| Trade and other receivables | 393 319 | 306 872 | 276 307 |
| Current tax receivable | - | 1 535 | 1 323 |
| Cash and cash equivalents | 601 817 | 640 232 | 817 739 |
| | 2 629 538 | 2 207 148 | 2 245 587 |
| Total assets | 4 398 478 | 3 532 643 | 3 778 740 |
| EQUITY AND LIABILITIES | | | |
| Capital and reserves | | | |
| Share capital | 38 091 | 38 091 | 38 091 |
| Share-based payment reserve | 5 769 | 2 549 | 3 567 |
| Retained earnings | 1 126 405 | 925 636 | 1 068 735 |
| Total equity | 1 170 265 | 966 276 | 1 110 393 |
| Non-current liabilities | | | |
| Car hire fleet liabilities | 199 066 | 180 997 | 148 002 |
| Lease liabilities | 559 919 | 583 663 | 496 069 |
| | 758 985 | 764 660 | 644 071 |
| Current liabilities | | | |
| Trade and other payables | 1 641 017 | 1 391 718 | 1 305 850 |
| Car hire fleet liabilities | 710 258 | 305 309 | 605 365 |
| Lease liabilities | 105 041 | 95 288 | 101 834 |
| Current tax liabilities | 12 912 | 9 392 | 11 227 |
| | 2 469 228 | 1 801 707 | 2 024 276 |
| Total liabilities | 3 228 213 | 2 566 367 | 2 668 347 |
| Total equity and liabilities | 4 398 478 | 3 532 643 | 3 778 740 |

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

FOR THE SIX MONTHS ENDED 31 AUGUST 2022

| | | Unaudited 6 months 31 August 2022 R'000 | Unaudited 6 months 31 August 2021 R'000 | Audited 12 months 28 February 2022 R'000 |
|--|--|---|---|--|
| Revenue Cost of sales | | 6 147 284 (4 934 184) | 5 500 619 (4 556 850) | 11 167 798 (9 097 650) |
| Gross profit Other income Selling and administration expenses | | 1 213 100 4 080 (844 889) | 943 769 4 762 (692 407) | 2 070 148 16 963 (1 480 965) |
| Operating profit Finance income Finance costs | | 372 291 15 782 (73 537) | 256 124 11 473 (60 982) | 606 146 28 313 (124 105) |
| Profit before taxation Tax expense | | 314 536 (88 562) | 206 615 (57 109) | 510 354 (135 467) |
| Total profit and comprehensive income | | 225 974 | 149 506 | 374 887 |
| RECONCILIATION OF HEADLINE EARNINGS Total profit and comprehensive income Re-measurement items – profit on sale of plant and equipment | | 225 974 (26) | 149 506 (104) | 374 887 (216) |
| – gross – impact of income tax | | (28) | 28 | (218) |
| Headline earnings | | 225 955 | 149 430 | 374 731 |
| Weighted average number of shares in issue | ('000) | 74 802 | 74 802 | 74 802 |
| EARNINGS PER SHARE Basic Diluted basic Headline Diluted headline | (cents) (cents) (cents) (cents) | 302 294 302 294 | 200 200 200 200 | 501 488 501 487 |
| DIVIDENDS PER SHARE In respect of six months to August 2022 – payable December 2022 | (cents) | 168 | 110 | |

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE SIX MONTHS ENDED 31 AUGUST 2022

| | Share capital R'000 | Share-based payment reserve R'000 | Retained earnings R'000 | Total equity R'000 |
|---------------------------------------|---------------------------|--|-------------------------------|--------------------------|
| Balance at 28 February 2021 | 38 091 | 1 529 | 869 633 | 909 253 |
| Total profit and comprehensive income | | | 149 506 | 149 506 |
| Share-based payment charge | | 1 020 | | 1 020 |
| Dividends paid | | | (93 503) | (93 503) |
| Balance at 31 August 2021 | 38 091 | 2 549 | 925 636 | 966 276 |
| Total profit and comprehensive income | | | 225 381 | 225 381 |
| Share-based payment charge | | 1 018 | | 1 018 |
| Dividends paid | | | (82 282) | (82 282) |
| Balance at 28 February 2022 | 38 091 | 3 567 | 1 068 735 | 1 110 393 |
| Total profit and comprehensive income | | | 225 974 | 225 974 |
| Share-based payment charge | | 2 202 | | 2 202 |
| Dividends paid | | | (168 304) | (168 304) |
| Balance at 31 August 2022 | 38 091 | 5 769 | 1 126 405 | 1 170 265 |

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CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE SIX MONTHS ENDED 31 AUGUST 2022

| | Unaudited 6 months 31 August 2022 R'000 | Unaudited 6 months 31 August 2021 R'000 | Audited 12 months 28 February 2022 R'000 |
|--|---|---|--|
| Cash flows from operating activities | | | |
| Operating profit | 372 291 | 256 124 | 606 146 |
| Adjustments for non-cash items | 103 661 | 89 785 | 191 873 |
| Sale of car hire fleet vehicles | 184 389 | 149 414 | 270 597 |
| Purchase of car hire fleet vehicles | (364 768) | (181 758) | (613 595) |
| Working capital changes | (110 072) | (247 164) | 72 886 |
| Cash generated from operations | 185 501 | 66 401 | 527 907 |
| Taxation paid | (80 777) | (48 253) | (133 910) |
| Net cash movement from operating activities | 104 724 | 18 148 | 393 997 |
| Cash flows from investing activities | | | |
| Purchase of plant and equipment | (46 712) | (8 274) | (32 176) |
| Disposal of property | - | 72 000 | 72 000 |
| Acquisition of business | - | (4 691) | (4 691) |
| Proceeds on disposal of plant and equipment | 862 | 413 | 3 544 |
| Investment in special purpose entities conducting insurance | | | |
| underwriting activities | - | (3 890) | (3 750) |
| Dividend received from special purpose entities conducting insurance underwriting activities | 3 736 | 1 896 | 9 950 |
| Net cash movement from investing activities | (42 114) | 57 454 | 44 877 |
| Cash flows from financing activities | | | |
| Finance income received | 13 919 | 9 2 1 9 | 22 268 |
| Finance costs paid | (73 537) | (60 982) | (124 105) |
| Principal element of lease liability repayments | (50 610) | (44 929) | (98 338) |
| Dividends paid | (168 304) | (93 503) | (175 785) |
| Net cash movement from financing activities | (278 532) | (190 195) | (375 960) |
| Net movement in cash and cash equivalents | (215 922) | (114 593) | 62 914 |
| Cash and cash equivalents at beginning of period | 817 739 | 754 825 | 754 825 |
| Cash and cash equivalents at end of period | 601 817 | 640 232 | 817 739 |

SEGMENT INFORMATION

FOR THE SIX MONTHS ENDED 31 AUGUST 2022

| | Total | Motor retail/ distribution | Car hire | Financial services | Corporate services/Other |
|---|-------------------------------|-------------------------------|--------------------------|--------------------------------|--------------------------------------|
| 2022 | R'000 | R'000 | R'000 | R'000 | R'000 |
| External revenue Inter-segment revenue | 6 147 284 19 411 | 5 672 758 - | 369 787 161 | 73 069 – | 31 670 19 250 |
| Segment revenue | 6 166 695 | 5 672 758 | 369 948 | 73 069 | 50 920 |
| Operating profit/(loss) Finance income Finance costs | 372 291 15 782 (73 537) | 199 511 – (39 728) | 155 506 - (32 801) | 28 638 1 863 - | (11 364) 13 919 (1 008) |
| Profit before taxation | 314 536 | 159 783 | 122 705 | 30 501 | 1 547 |
| After charging – employee costs – depreciation | 463 257 | 375 919 | 46 010 | - | 41 328 |
| – plant and equipment – right-of-use assets – car hire fleet vehicles | 16 514 55 530 53 437 | 13 171 52 950 – | 470 1 579 53 437 | | 2 873 1 001 – |
| Total assets | 4 398 478 | 2 669 795 | 1 044 775 | 67 156 | 616 752 |
| Total liabilities | 3 228 213 | 2 213 746 | 982 158 | _ | 32 309 |
| Goodwill at period-end | 57 296 | 57 296 | - | | - |
| 2021 | Total R'000 | Retail motor R'000 | Car hire R'000 | Financial services R'000 | Corporate services/Other R'000 |
| External revenue Inter-segment revenue | 5 500 619 12 807 | 5 218 579 - | 194 961 143 | 65 874 - | 21 205 12 664 |
| Segment revenue | 5 513 426 | 5 218 579 | 195 104 | 65 874 | 33 869 |
| Operating profit/(loss) Finance income Finance costs | 256 124 11 473 (60 982) | 182 264 (41 721) | 63 911 - (18 139) | 16 621 2 254 - | (6 672) 9 219 (1 122) |
| Profit before taxation | 206 615 | 140 543 | 45 772 | 18 875 | 1 425 |
| After charging – employee costs – depreciation | 409 346 | 337 974 | 36 525 | _ | 34 847 |
| – plant and equipment – right-of-use assets – car hire fleet vehicles | 13 644 56 190 31 900 | 10 771 53 051 – | 877 2 138 31 900 | | 1 996 1 001 – |
| Total assets | 3 532 643 | 2 248 033 | 616 477 | 45 036 | 623 097 |
| | | | | | |
| Total liabilities | 2 566 367 | 1 984 906 | 543 794 | | 37 667 |

COMMENTARY

The Board of Directors is proud to report on a period during which the Group recorded outstanding results despite the headwinds faced by the economy. The achievement of a 51% increase in headline earnings reflects the resilience and agility shown by the Group in adapting to difficult and uncertain trading conditions.

New vehicle sales were hampered by continued disruption to the supply chain by the shortage of electronic chips. The surging petrol price has created a drain on consumers' disposable income. Ongoing, and more severe, loadshedding has played havoc with business productivity, and necessitated costly investment in alternative power sources. The country has suffered six successive interest rate hikes in less than a year, and those, together with more restrictive lending criteria applied by finance houses, has placed a considerable strain on vehicle affordability.

STATEMENT OF COMPREHENSIVE INCOME

The 11,7% increase in revenue is largely due to an increase in both new vehicle prices and volume sales. The improvement in the gross profit margin, from 17,2% to 19,7%, reflects the increased contribution from the car hire and financial services segments, both of which enjoy higher trading returns than the motor retail and distribution segment. Selling and administrative costs increased 22%, a third of which relates to employee remuneration, principally variable incentives relating to the 28% rise in gross profit. Net interest expense has risen in line with the various hikes in the prime overdraft rate, and the tax rate has increased marginally to 28,2%. The net result is a 51% improvement in both EPS and HEPS. The Board has recommended the payment, in December 2022, of a dividend of 168 cents per share, up 53% on the comparative period.

STATEMENT OF FINANCIAL POSITION

The only noteworthy movement in the statement of financial position is the increased investment in working capital including car hire fleet movements, which arose from the higher trading levels compared to August 2021. The inventory value includes the initial purchase of Proton vehicles ahead of the September launch. The value of cash resources has reduced from year end, partly because of the Proton inventory investment and partly because of the dividend of R168 million paid in June.

MOTOR RETAIL / DISTRIBUTION

Group new vehicle unit sales increased 17%, against national sales growth of 12%. In respect of all the brands where the Group is well represented, unit sales penetration levels were higher than those achieved by the manufacturers in the national market. Inventory availability from a number of manufacturers improved during the latter months of the review period, and is expected to continue over the balance of the financial year.

The Group has been appointed as the importer and distributor of the Malaysian-sourced range of Proton vehicles. The first models were officially launched in September 2022. The Group currently has a network of 12 owned retail outlets, complemented by six independent dealerships. It is expected that the network will grow to a total of 30 within the next 12 months. All setup costs, in respect of both the distributor and retail operations, have been expensed in the period under review.

Used vehicle outlets recorded a decline in operating profit, reflecting the tougher trading conditions which prevailed during the latter months. Both parts and workshop departments enjoyed a pleasing increase in operating profit.

CAR HIRE

This segment continued the successful run it has enjoyed since its re-opening after the Covid lockdown. Since August 2021 the fleet has increased 66%, whilst revenue is up 90%. Both average daily rental and utilisation rates have risen, resulting in a 168% improvement in profit before taxation. Contracts in respect of the insurance replacement market have provided a solid base underpinning a large portion of fixed costs. This ensures that the gain in market share from the other customer sources contributes significantly to the bottom line.

FINANCIAL SERVICES

This segment comprises two divisions, *viz.* insurance underwriting and two finance joint ventures. A concerted drive to sell policies, coupled with a reduced claims rate post-Covid, has generated a substantial increase in both gross and operating profit.

The conservative doubtful debt provisioning during the Covid era is gradually being released with the result that the joint ventures recorded in excess of 100% operating profit improvement, albeit off a low base.

PROSPECTS

The Board expects a tougher second six months. Rising interest rates, and worsening power cuts, which have slowed the momentum of new vehicle sales, are set to continue to bring despondency to the economy. The improvement in the new vehicle supply chain will have mixed consequences. On the one hand the customer waiting list will be eliminated for all but a select few models. However, the pressure by manufacturers on retailers to increase sales volumes in order to gain market share and reduce their inventory levels will intensify. Volume incentive schemes will drive trading practices and gross margins will be squeezed. The national new car market is not expected to show further month-on-month increases over the balance of the calendar year. Both the new and used vehicle markets face the pressure of rising interest rates coupled with a fall in confidence levels. This is evidenced by the number of deals initiated by customers and approved by the finance houses, but where the customer has a change of heart and declines the purchase.

Offsetting the negatives is the recent news that the oil price is falling, albeit off a very high base, and that will provide welcome relief at the petrol pumps. It appears that the Covid threat is behind us, tourism is increasing sharply, and car hire forward reservations indicate a bumper period through to April 2023. The Proton venture will start to generate profits and cash flow as it gains momentum during the next 12 months.

The Board remains confident that the strength of the Group's financial position and business model will enable it to weather the expected short- to medium-term storm and continue to produce satisfactory results.

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COMMENTARY CONTINUED

DIVIDEND DECLARATION

A dividend of 168 cents per share will be paid on Monday, 19 December 2022 to members reflected in the share register of the Company at the close of business on the record date, Thursday, 15 December 2022. Last day to trade *cum* dividend is Monday, 12 December 2022. First day to trade *ex* dividend is Tuesday, 13 December 2022. Share certificates may not be dematerialised or rematerialised from Tuesday, 13 December 2022 to Thursday, 15 December 2022, both days inclusive.

The number of ordinary shares in issue at the date of the declaration is 74 801 998. Consequently, the gross dividend payable is R125 667 357 and will be distributed from income reserves. The dividend will be subject to dividend withholding tax at a rate of 20%, which will result in a net dividend of 134,4 cents to those shareholders who are not exempt in terms of section 64F of the Income Tax Act.

CHANGES IN DIRECTORATE

LCZ Cele retired on 7 June 2022. As a consequence of her retirement, the composition of various committees of the Board has changed. The amended committee members are as follows:

Remuneration Committee:

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|---------------------|---|
| Chairman: | JA Mabena (non-executive independent) |
| Members: | JS Dixon (non-executive independent) ME Jones (non-executive independent) |
| Nominations Com | nmittee: |
| Chairman: | JS Dixon (non-executive independent) |
| Members: | ME Jones (non-executive independent) JA Mabena (non-executive independent) |
| Social, ethics and | transformation committee: |
| Chairman: | JA Mabena (non-executive independent) |
| Members: | BWJ Barritt (executive) |
| | JS Dixon (non-executive independent) |
| | RT Komane (non-executive independent) |
| | JD McIntosh (chief executive officer) |
| Audit and risk ass | essment committee: |
| Chairman: | ME Jones (non-executive independent) |
| Members: | AY Metu (non-executive independent) |
| | R Nkadimeng (non-executive |

independent)

BASIS OF PREPARATION

The unaudited interim financial results for the six months ended 31 August 2022 have been prepared in accordance with the requirements of the JSE Limited Listings Requirements and the South African Companies Act, No 71 of 2008, applicable to interim financial statements. The Listings Requirements require interim reports to be prepared in accordance with the framework concepts and the measurement and recognition requirements of International Financial Reporting Standards ("IFRS"), the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee, and Financial Pronouncements as issued by the Financial Reporting Standards Council, and to also, as a minimum, contain the information required by IAS 34 Interim Financial Reporting.

The condensed consolidated financial statements for the six months ended 31 August 2022 have been prepared under the supervision of SK Jackson CA(SA), financial director. The results have not been reviewed nor audited by the Group's external auditors, KPMG Inc.

The accounting policies applied in the preparation of the unaudited interim financial results are in terms of IFRS and are consistent with those applied in the annual financial statements for the year ended 28 February 2022 and the prior interim reporting period.

CORPORATE GOVERNANCE

The Group is committed to maintaining the high standards of governance as embodied in the King IV Report on Corporate Governance ("the Report") and applies the principles and the appropriate best business practices as recorded in the Report. The Group also complies with the corporate governance requirements set out in the JSE Limited Listings Requirements.

By order of the board of directors

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K Fonseca CA(SA) Company Secretary 18 October 2022

CORPORATE INFORMATION

COMBINED MOTOR HOLDINGS LIMITED

Registration number: 1965/000270/06 Income tax reference number: 9471/712/71/2 Share code: CMH ISIN: ZAE000088050

DIRECTORS

JS Dixon (chairman)* JD McIntosh (chief executive officer) BWJ Barritt SK Jackson ME Jones* RT Komane* JA Mabena* AY Metu* MR Nkadimeng* * Independent non-executive

TRANSFER SECRETARIES

Computershare Investor Services Proprietary Limited Private Bag X9000 Saxonwold, 2132

AUDITOR

KPMG Inc.

COMPANY SECRETARY

K Fonseca

WEBSITE

www.cmh.co.za

BUSINESS ADDRESS AND REGISTERED OFFICE

1 Wilton Crescent Umhlanga Ridge, 4319

SPONSOR

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